Dynamic Development: Innovation & Inclusion

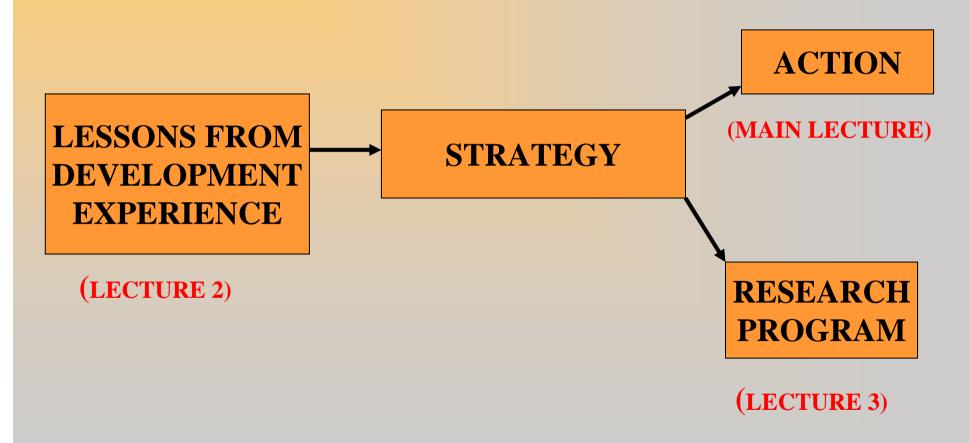
Lecture 3: Toward a Dynamic Public Economics

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STRUCTURE OF THE MUNICH LECTURES



Six Lessons from Development Experience

1. State necessary complement to markets

Growth

- 2. Growth as an engine of poverty reduction
- 3. Role of the private sector (incl. SMEs)
- 4. Key role of international trade

Development Effectiveness

- 5. Importance of empowerment and participation
- **6.** Importance of ownership of reform process

Two Pillars: Strategy for Public Action

- ★Improve investment climate to create conditions for entrepreneurship and productivity--particularly for SMEs;
- *Empowering people through education, health, social protection, and effective participation--to make and participate in the decisions that shape their lives.

Foundations

- *Growth theory: more about accumulation than acceleration,
- *From earlier theory, Smith, Marshall, Allyn Young, Kaldor, Jane Jacobs & others emphasize increasing returns dynamics of growth:
 - Smith's returns to deepening division of labor,
 - Marshall's external economies and agglomeration (e.g., industrial districts)
 - Young: more efficient special machinery w/scale
 - Kaldor: incr. returns in industry, e.g., surface/vol.
 - Jacobs/Lucas: external effects/interactions of human capital.

From Growth to Development

- ★From government "big push" of planning (e.g., Rosenstein-Rodan and Mahalanobis)
- **★**To entrepreneurs moving "forward on a broad front" (Nurkse) in self-reinforcing investment climate dynamics (Schumpeter and Hirschman).

Public Economics

- *Market & government failures
- *Not either/or: complementarity of government & market
- *Size & distribution of cake issues
- *Focus on information and shape of incentives
- *Austrian view of markets as a competitive process of discovery & innovation: Mises, Schumpeter, von Hayek, Kirzner

The Research Agenda

- * From Theory to Data Sets
- * From Strategy to Research
 - Empirical Research
 - Dynamics of Investment Climate
 - Dynamics of Preferences
 - Dynamics of Political Reform
- * From Research to Action
 - SMEs, Growth and Poverty
 - Design of Public Actions
 - Strategies for Institutional Development

From Theory to Data Sets

- ★ Theories should suggest which data would capture drivers of development (Koopmans / Kant)
- ★ Growth models with aggregate data sets--which led to more 'regression' than progression.
- ★ Standard public economics used HH data on impact + aggregate demand & supply functions
- ★ Public economics of development should be based on: IC, Basic Services & other HH surveys.

From Strategy to Research: Empirical Research I

- **★Investment climate surveys:**
 - By next year, IC surveys in 30 countries
 - Guangzhou vs. Chengdu: bribes = 1% vs. 4% of sales
 - China vs. Pakistan: customs clearance 9 days vs. 18 days; or telephone connection in 17 days vs. 72 days.
 - Maharashtra vs.Uttar Pradesh: Twice as many "visits" by officials in UP and 44% vs. 98% firms with own generators.

Empirical Research II

- **★** Basic service delivery surveys:
 - Public Expenditure Tracking Surveys (PETS) in Uganda, Tanzania, Ghana, and Honduras
 - Citizens' Score Cards on Public Services:
 - o Bangalore
 - o Ukraine People's Voice
 - o Report Card on Pro-Poor Services in Philippines ...
 - Women *pradhans* in Indian village councils
- * Next WDR: Making Services Work for Poor People

Dynamics of Investment Climate

- Modeling changes in IC--Keynes' "state of confidence...congenial to average business man"--with positive feedback effects.
- * Modeling dynamics:
 - 1) Models with self-reinforcing IC changes.
 - 2) Models with low & high equilibria: big push in IC to move from low to high equilibrium.
 - 3) Models where good IC helps: (a) creating ideas and (b) diffusing ideas (learning by watching).
 - 4) Political economy "turning point" models with IC-related interventions that "tip" and sustain positive changes.

Dynamics of Preferences

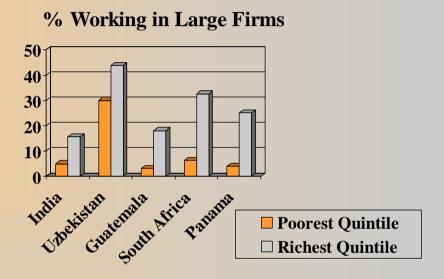
- *** Choice going beyond model** w/ "given" preferences:
 - Education/health experiences that change worldviews(*Weltanschauung*)--e.g., girls' education: merit goods + info + preference change.
 - Addictive behavior
 - Learning ways of living (HIV/AIDS and family planning)
 - Leadership (Mrs. Gandhi);
 - Extreme situations
 - China: from "profit is wrong" (old & new mandarins) to "Getting rich is glorious" (Deng Xiaoping).
- * Social consensus created by endogenous modification of preferences through "government by discussion" (J.S. Mill).

Dynamics of Political Reform

- ★ Building constituency for reform since reform often yields some benefits for almost all but may hurt a few a lot (Machiavelli)--so aiming at one or a few reforms at a time avoids mobilizing all opponents at once.
- ★ Past US and Latin America and Russia today: Elites & oligarchs lock-in structures benefiting only today's winners.
- * Mao built constituency by giving land to peasants but extracted tax while Chiang's troops acted as roving bandits.
- * India 1800s: effects of two kinds of stationary bandit taxation:
 - Peasant land + taxation by authorities evolved toward farmers' ability to learn & better productivity a century later.
 - Taxation by landlord-zamindars who exerted control so farmers took little responsibility & didn't learn to learn. (Banerjee)

From Research to Action: SMEs, Growth and Poverty

* Most working poor people find work in SMEs (including farms), not large firms



- **★ SMEs suffer most from bad investment climate & respond most strongly with improvements**
- *SMEs bring flexibility, observability, and "disruptive innovations"; large firms often seek to improve only yesterday's products.

Promoting SMEs

- * From Micro to Small and Medium-sized:
 - Breaking out of "informality trap": role of second-order orgs to support SMEs (e.g., 3rd Italy) + de Soto
 - Industrial parks of new start-ups (e.g., post-liquidation)
 - Financing SMEs: e.g., EBRD's "Small Business Credit Bank" in Russia
- * From Large to Medium-sized
 - Restructuring dinosaurs: spin-offs of viable parts.
- * Example of Slovenia: Over the decade, many more small firms created and large firms trimmed down to move closer to EU average of size distribution.

Design of Public Actions

- *Recall total aid < 1% of total LDCs' GDP.
- *Hence importance of changes to policies, governance & institutions.
- **★**Demonstration projects: innovation + evaluation
- *General principle of IFI public action:
 - Should *ex ante* empower people to change, e.g., finance part of costs of change;
 - Should not *ex post* 'reward' failure to change, e.g., should not pay costs of not changing.

Types of Reform: Institutional Implications

- *Top-down reform can work for certain highly specific reforms where new law is mostly self-executing, e.g., tariff cuts or tax reforms;
- *Reforms that need not only new laws but broad changes in behavior require time and bottom-up support, e.g., corporate governance, or, in general, rule of law.

Strategies for Institutional Development: I

- **★Innovation & learning triggered by:**
 - Transparency, e.g., PETS in Uganda or publishing pollution indices in Mexico City,
 - Analytical evidence, e.g., spurring trade, education, health reforms in many countries &
 - Visible examples, e.g., spread of HR system in rural China or spread of Green Revolution.
- *Avoid policies to 'institutionalize' opportunities for corruption (e.g., quotas and licenses).

Strategies for Institutional Development: II

- ***** Public action by policy/social entrepreneurs:
 - Muhammad Yunis of Grameen Bank
 - Hernando de Soto: informal to formal property rights
 - Ela Bhatt of Self-Employed Women's Assn (SEWA) India.
 - Ali Amahan of Assn. Ait Iktal du Développement in Maroc.
- * Press and media: govt by discussion in civil society.
 - Independent & multiple owners in media
 - Striking down licensing and insult laws used for govt control
 - Role of democracy and public media w/famines (Sen)
 - Broadcast of corruption video brought down Internal Security Minister and then the President in Peru.

Strategies for Institutional Development: III

- **★ Creation of constituencies for reform and change** (SMEs and middle class)
- *Without conviction, conditionalities unlikely to deliver institutional change and ownership,
- *"But, though a nation may borrow its tools from abroad, for the energy to handle them it must look within. 'Erquickung hast du nicht gewonnen, Wenn sie dir nicht aus eigner Seele quillt.'"

 [R.H. Tawney (quote from *Faust*, 1st Part), 1932]

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Conclusions

- ★Never before a better opportunity to take informed action in development &
- *Make a difference by scaling up efforts.
- *Throughout, "ideas...are more powerful than is commonly understood. Indeed, the world is ruled by little else." (Keynes)
- *Hence importance of academic community to use its natural leverage of ideas to help meet the challenges of development.